

FY18 Financial Results Media & Analyst Briefing

Wednesday, 20 February 2019

FY18

① 10 May 2018

External Environment Characterised By Change

Malaysia election: Opposition scores historic victory



Former Malaysian Prime Minister Mahathir Mohamad has scored a historic victory in the general election.



82% Malaysians confident economy will improve after GST reduction — Nielsen

Wong Ee Lin / theedgemarkets.com June 11, 2018 11:35 am +08 Govt to set up two committees to reduce fiscal deficit, says Guan Eng

ECONOMY
Wednesday, 29 Aug 2018
5:44 PM MYT



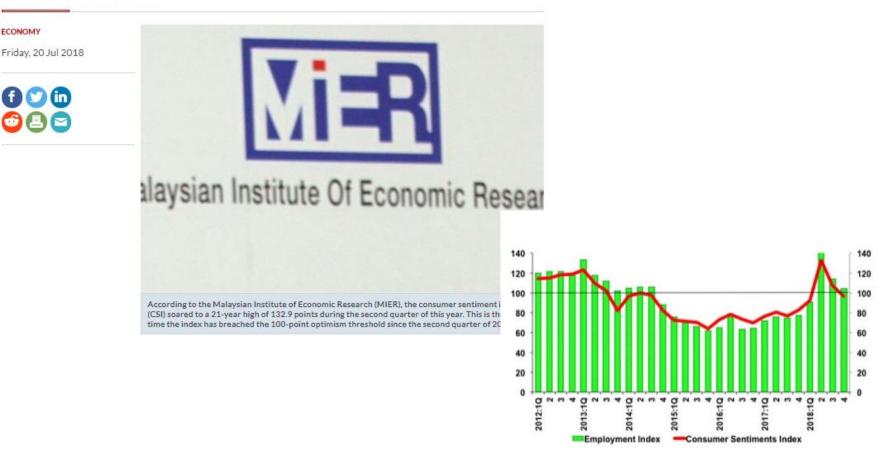




FY18

Improvement in Consumer Sentiment

MIER: Consumer sentiment index soars to 21-year high





Key Initiatives



Mainstream Category Growth led by Tiger





World Class Experiences with Heineken® & Guinness











Accelerating Cider Category - Strongbow & Apple Fox







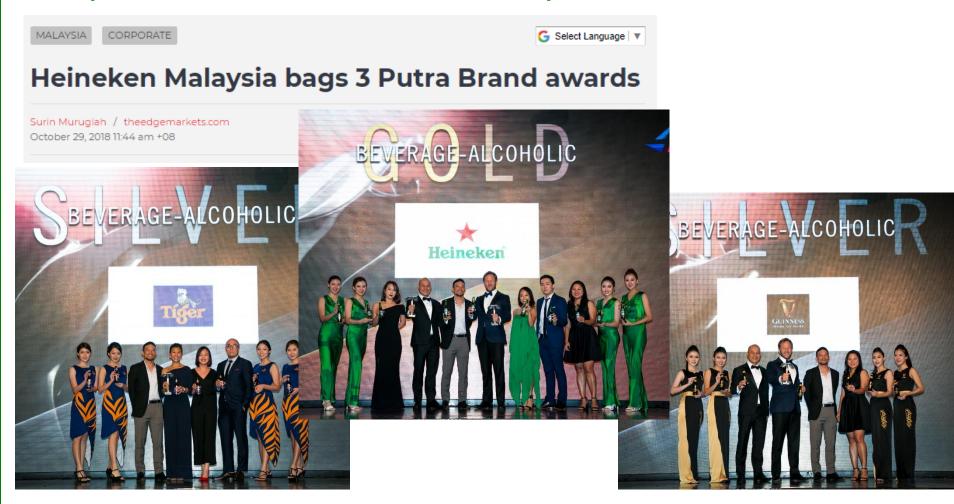






Big Wins at Putra Brand Awards 2018

Malaysia's Premier Brand Awards Measured By Consumer Preference





Brewing a Better World

Sustainability at the Core of the Business

Three cheers for brewer

Company bags two awards for water management and CSR efforts



all life," he added. From 2014 to 2017, Heineken Malaysia reduced water usage in

its Sungei Way Brewery in Selangor by 16.2%, through improved efficiencies in brewing and packaging which reduced

wastage.

Heineken 3
servation init
immediate or

Looking to the sky for water Desa Mentari community gets new rain harvesting system, thanks to tie-up





Heineken invests an additional RM2.5 million for water conservation

Heineken Malaysia is investing an additional RM2.5 million to set up rainwater harvesting systems and build wetland plantations to protect the country's water, the most important ingredient in their products.

Clean water supply on tap

(From left) En Science, Technology,

Environn

Minister

Yin with

the awar

presenta Looking

About 5,000 villagers in Sabah to benefit from alternative solution





Financial Highlights



FY18 & Q4 Performance

Q4 vs Q3 2018 (preceding quarter in the same year)

Revenue

+ 29%

from RM512 million to RM662 million

Profit Before Tax

+ 48%

from RM98 million to RM145 million

Q4 2018 vs Q4 2017 (3 months ended 31 December) Revenue

+ 12.3%

from RM590 million*
to RM662 million

Profit Before Tax

+ 18.1%

from RM123 million*
to RM145 million

FY18 vs FY17 (12 months ended 31 December)

* The comparative figures were restated in line with the adoption of MFRS 15

Revenue

+8.3%

from RM1.87 billion*
to RM2.03 billion

Profit Before Tax

+ 4.8%

from RM363 million*
to RM381 million



Proposed Dividend Pay Out



INTERIM DIVIDEND
(Paid in October 2018)

PROPOSED

(Payable in July 2019)

40 sen

54 sen

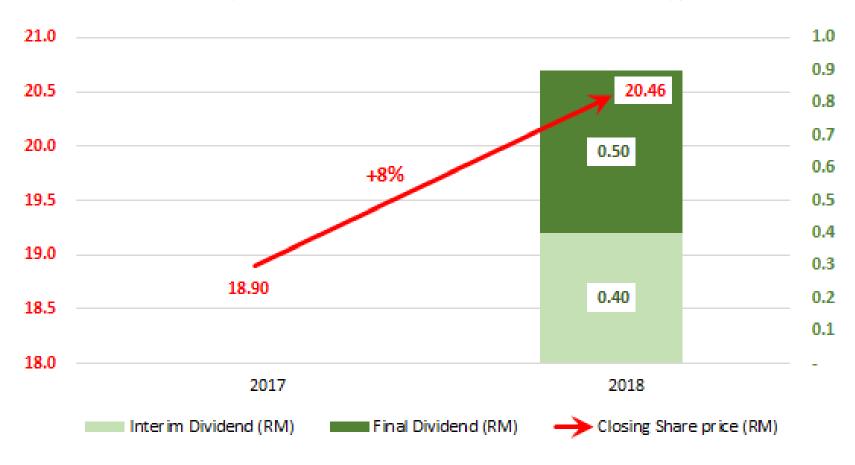
TOTAL DIVIDEND IN FY18

94 sen



Commendable Shareholder Return

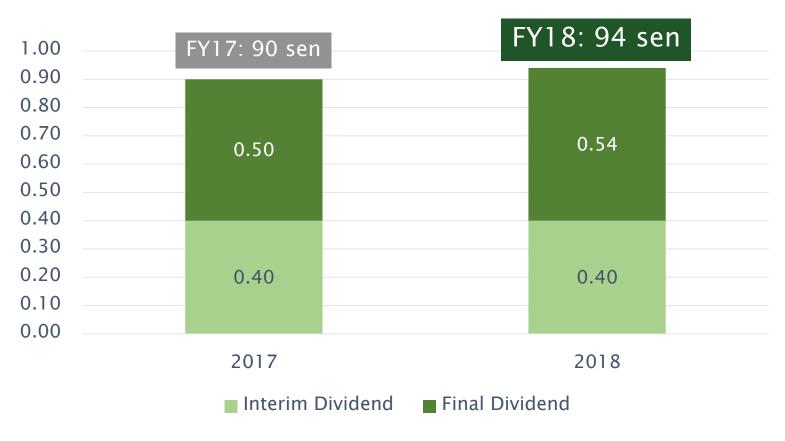
Total Shareholder Return in 12 months = 13%





Dividend Declared FY17 vs FY18

Dividend Declared





Summary: Bringing Things Together The Last 12 Months

FINANCIALS Revenue Profit Before Tax FY18 Dividend +8.3% 94 sen per stock unit +4.8% **DRIVERS** Mainstream Cost Efficiencies World Class Brands & **Category Growth Excellent Execution KEY POSITIVES Consumer Sentiment** Strengthened Government Improved to 21-year High Commitment Against Illicit Alcohol **CHALLENGES** Rising Costs of Raw Materials **Intensified Competition** Illicit Alcohol

And Packaging



2019 Outlook



2019 Outlook

- External environment to remain challenging
- · Rising costs of raw materials and packaging
- Consumer sentiment to normalise
- Consumer preferences continue to evolve
- Illicit alcohol still a threat but Government and authorities have stepped up efforts to address illicit trade
- HEINEKEN Malaysia to remain cautious





HEINEKEN